## CHATFIELD SCHOOL LAPEER, MICHIGAN

## FINANCIAL REPORT WITH ADDITIONAL INFORMATION JUNE 30, 2016

#### CHATFIELD SCHOOL

#### TABLE OF CONTENTS

	PAGE NUMBER
INDEPENDENT AUDITOR'S REPORT	I – II
MANAGEMENT'S DISCUSSION & ANALYSIS	III – IX
BASIC FINANCIAL STATEMENTS	
GOVERNMENT-WIDE STATEMENTS	
STATEMENT OF NET POSITION	1
STATEMENT OF ACTIVITIES	2
FUND FINANCIAL STATEMENTS	
COMBINED BALANCE SHEET – GOVERNMENTAL FUNDS AND THE RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION	3
COMBINED STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE – GOVERNMENTAL FUNDS	4
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES	5
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES	6
NOTES TO THE FINANCIAL STATEMENTS	7 – 14
REQUIRED SUPPLEMENTAL INFORMATION	
BUDGETARY COMPARISON SCHEDULE – GENERAL FUND	15
OTHER SUPPLEMENTAL INFORMATION	
GENERAL FUND SCHEDULE OF REVENUE – BUDGET AND ACTUAL	16
GENERAL FUND SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL	17 – 19
TRUST AND AGENCY FUND – STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES	20
REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS	21 – 22
AUDITING STANDANDS	$\angle 1 - \angle \angle$

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#### INDEPENDENT AUDITOR'S REPORT

Board of Education Chatfield School Lapeer, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Chatfield School (the "School"), Lapeer, Michigan, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Chatfield School, as of June 30, 2016, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Mattina, Kent & Gibbons, P.C. Chatfield School Page Two

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information (identified in the table of contents) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School's basic financial statements. The accompanying Other Supplemental Information, as identified in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying Other Supplemental Information, as identified in the table of contents, is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying Other Supplemental Information, as identified in the table of contents, is fairly stated in all material respects in relation to the basic financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

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In accordance with Government Auditing Standards, we have also issued our report dated October 18, 2016, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering School's internal control over financial reporting and compliance.

Certified Public Accountants

Lapeer, MI

October 18, 2016

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### CHATFIELD SCHOOL - LAPEER, MICHIGAN

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of Chatfield School's (the "School"), annual financial report presents our discussion and analysis of the School's financial performance during the fiscal year that ended on June 30, 2016.

#### FINANCIAL HIGHLIGHTS

- The School's financial status remained stable, as total net position increased approximately 2.1 percent over the course of the year.
- Revenues increased 1.5 percent to \$4.04 million while expenses decreased 1.7 percent to \$3.92 million.
- The primary source of funds for the Chatfield School is the State's Foundation Grant allocated on a perpupil basis. Chatfield has maintained its enrollment to around 475 students.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This annual report consists of three parts – management's discussion and analysis (this section), the basic financial statements and required supplementary information. The basic financial statements include two kinds of statements that present different views of the School.

- The first two statements are *government-wide financial statements* that provide both *short-term* and *long-term* information about the School's overall financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the School, reporting the School's operations *in more detail* than the government-wide statements.
- The *governmental funds* statements tell how *basic* services like regular and special education were financed in the *short-term* as well as what remains for future spending.
- *Fiduciary funds* statements provide information about the financial relationships in which the School acts solely as a *trustee or agent* for the benefit of others.

The financial statements also include *notes* that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the School's budget for the year.

The following summarizes the major features of the School's financial statements, including the portion of the School's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

#### **Major Features of Government-Wide and Fund Financial Statements**

		Fund Financial	Statements
	Government-Wide Statements	Governmental Funds	Fiduciary Funds
Scope	Entire School (except fiduciary funds)	The activities of the School that are not proprietary or fiduciary, such as special education and building maintenance.	Instances in which the School administers resources on behalf of someone else, such as scholarship programs and student activities monies.
Required financial statements	<ul><li>Statement of net position</li><li>Statement of activities</li></ul>	<ul> <li>Balance sheet</li> <li>Statement of revenues, expenditures and changes in fund balances</li> </ul>	<ul> <li>Statement of fiduciary assets and liabilities</li> <li>Statement of changes in fiduciary net position</li> </ul>
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both short-term and long-term, School's funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable	All additions and deductions during the year, regardless of when cash is received or paid

#### **GOVERNMENT-WIDE STATEMENTS**

The government-wide statements report information about the School as a whole using accounting methods similar to those used by private-sector companies. The statements of net position include *all* of the School's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the School's *net position* and how it has changed. Net position – the difference between the School's assets and liabilities – is one way to measure the School's financial health or position.

- Over time, increases or decreases in the School's net position is an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the School, you need to consider additional nonfinancial factors such as changes in the condition of School buildings and other facilities.

In the government-wide financial statements, the School's activities:

• Governmental activities – Most of the School's basic services are included here, such as regular and special education and administration. State formula aid finances most of these activities.

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the School's *funds*, focusing on its most significant or "major" funds – not the School as a whole. Funds are accounting devices the School uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and by bond covenants.
- The School establishes other funds to control and manage money for particular purposes like building additions.

The School has two kinds of funds:

- Governmental funds Most of the School's basic services are included in governmental funds, which generally focus on; (1) how cash and other financial assets can readily be converted to cash flow in and out, and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information with the governmental funds statements that explains the relationship (or differences) between them.
- Fiduciary funds The School is the trustee, or fiduciary, for assets that belong to others, such as the student activities funds. The School is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. We exclude these activities from the government-wide financial statements, because the School cannot use these assets to finance its operations.

#### DISTRICT MANAGEMENT ACTIVITIES

- The School administrators and the Chatfield Board of Directors have consistently monitored expenditures each year to produce an annual positive cash balance (revenues exceeding expenditures); the goal for this careful monitoring is to create and maintain an unrestricted cash balance that will be adequate in future years for maintaining the building, renovating and refurbishing as necessary, and meeting contingencies that might develop either within the building or at the state funding level. The funds reserved for these purposes had increased each year and were sufficient for allowing the school board to allocate a portion of its fund balance to continue to make capital improvements and update technology.
- The School administrators and the entire school staff maintain a purchasing evaluation and inventory analysis system that controls expenditures for supplies and materials. Account balances are reviewed at monthly board meetings in the Statement of Operations. In-house routine maintenance and repair procedures minimize the cost of maintenance.
- Recognizing that the School's future stability and well-being is entirely dependent upon parents
  continuing to choose to enroll children at Chatfield, the School administrators, the School staff, and the
  School's board have collaborated extensively to create an exceptional school for children and to create a
  staff work environment that retains staff and provides teachers the opportunities to be effective, selffulfilled professionals. The Chatfield School has been fortunate in hiring and retaining highly qualified
  teachers and ancillary staff.

#### FINANCIAL ANALYSIS OF THE SCHOOL AS A WHOLE

**Net position** – The School's *combined* net position was larger on June 30, 2016, than it was the year before – increasing approximately 2.1 percent to \$5.82 million.

#### **Chatfield School's Net Position**

	2016	2015
Current and Other Assets	\$ 1,673,105	\$ 1,524,902
Capital Assets – Net of Depreciation	5,812,859	5,934,154
Total Assets	7,485,964	7,459,056
Current Liabilities	329,275	317,213
Long-term Liabilities – Net of Current Portion	1,332,212	1,436,121
Total Liabilities	1,661,487	1,753,334
Net Position		
Invested in Capital Assets, Net of Related Debt	4,373,484	4,395,884
Restricted	3,642	4,423
Unrestricted	1,447,351	1,305,415
Total Net Position	\$ 5,824,477	\$ 5,705,722

#### FINANCIAL ANALYSIS OF THE SCHOOL AS A WHOLE (Continued)

#### **Changes in Chatfield School's Net Position**

Changes in Chariera benoon 5 1 vee 1 ostron	2016		2015
Revenues	 _		_
Program Revenues			
Charges for Services	\$ 209,243	\$	198,347
Federal and State Categorical Grants	309,434		284,827
General Revenues			
State Aid – Unrestricted	3,518,309	,	3,494,312
Other	519		1,023
Total Revenues	 4,037,505		3,978,509
Expenses			
Instruction	2,276,523		2,263,788
Support Services	1,011,532		1,094,523
Community Services	214,510		222,270
Food Services	80,385		88,483
Unallocated Depreciation	239,769		218,269
Interest	96,031		99,312
Total Expenses	 3,918,750		3,986,645
Increase (Decrease) in Net Position	\$ 118,755	\$	(8,136)

#### FINANCIAL ANALYSIS OF THE SCHOOL'S FUNDS

The financial performance of the School, reflected in its governmental funds, remains solid even when trying to add unique programs to the academic program. As the School completed the year, its governmental funds reported *combined* fund balances of \$ 1.45 million, which is above last year's ending fund balances of \$ 1.31 million.

#### **General Fund Budgetary Highlights**

Over the course of the year, the School revised the annual operating budget several times. These budget amendments are:

- Changes made in the fourth quarter to account for changes in assumptions, since the original budget was adopted.
- While the School's final budget for the general fund anticipated a decrease to Fund Balance of \$199,462, the actual results for the year show an increase of \$138,523.
- Actual expenditures in 2015-16 were below amended budget estimates, because all expenditures were
  thoroughly reviewed and evaluated. The reductions were achieved without changing the basics of
  services to children and without imposing unreasonable expectations on staff. The Partners in
  Education (parents group) continuously helps by making substantial donations for field trips, and
  various classroom items requested by teachers.

#### CAPITAL ASSET AND DEBT ADMINISTRATION

#### **Capital Assets**

At June 30, 2016, the School had invested \$8.24 million in a range of capital assets, including land, buildings, furniture, and equipment. During the year ended June 30, 2016, the School invested approximately \$118,000 in capital assets which included mostly technology purchases and upgrades. Upgrades to the technology lab and wireless network were necessary to meet the requirements for state assessments. The purchase of additional technology and over 150 computers has allowed staff and students access to innovative technology. (More detailed information about capital assets can be found in Note 4 to the financial statements.) Total depreciation expense for the year was approximately \$240,000.

## Chatfield School's Capital Assets (Net of Depreciation)

	2016	2015
Land	\$ 50,000	\$ 50,000
Buildings	5,475,528	5,570,292
Equipment and Furniture	 287,331	 313,862
Total	\$ 5,812,859	\$ 5,934,154

#### **Long-term Debt**

At year-end the School had a mortgage note with Lapeer County Bank & Trust Co., for the middle school addition. The balance at June 30, 2016 was \$ 1.44 million with approximately \$95,000 principal repaid during the year. (See Note 11.)

#### FACTORS BEARING ON THE SCHOOL'S FUTURE

At the time these financial statements were prepared and audited, the School was aware of the following existing circumstances that could significantly affect its financial health in the future.

- Questions remain about the state's funding for K-12 public education.
- The School Board's mortgage financing for the expansion of the building to add the middle school will require an annual payment of approximately \$195,000 that will be the first obligation for each year's future budgets.
- The school is enrolled in the National School Lunch Program which will reimburse the school for some of the cost of the Lunch Program and prevent future loss of revenue.
- The school has experienced a slight increase in federal funding for Title 1 Services.
- Employees accepting health, vision, and dental insurance are now required to pay 10% for health, vision and dental coverage.
- Parts of the school have not been renovated or updated since 1997 and future considerations will need to be given to this area of improvement.
- The school has reached its' enrollment capacity. No growth in student enrollment will eliminate a revenue source without an increase in state aid. The schools revenue may experience a plateau or a slight decline due to cuts in state funding. The school will have to look for additional sources of revenue.

#### CONTACT THE SCHOOL'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, customers, investors, and creditors with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. If you have questions about this report or need additional information, contact the Administrative Office, Chatfield School, 231 Lake Drive, Lapeer, MI 48446.

#### BASIC FINANCIAL STATEMENTS

#### CHATFIELD SCHOOL STATEMENT OF NET POSITION JUNE 30, 2016

	ERNMENTAL CTIVITIES
ASSETS	
CURRENT ASSETS	
Cash and Cash Equivalents	\$ 941,931
Accounts Receivable	 731,174
TOTAL CURRENT ASSETS	1,673,105
NON-CURRENT ASSETS	
Capital Assets	8,242,697
Less: Accumulated Depreciation	 (2,429,838)
TOTAL NON-CURRENT ASSETS	 5,812,859
TOTAL ASSETS	\$ 7,485,964
LIABILITIES AND NET POSITION	
CURRENT LIABILITIES	
Accounts Payable	\$ 222,112
Current Portion of Note Payable	 107,163
TOTAL CURRENT LIABILITIES	329,275
NON CURRENT LIABILITIES	
Non Current Portion of Note Payable	 1,332,212
TOTAL LIABILITIES	1,661,487
NET POSITION	
Net Investment in Capital Assets	4,373,484
Restricted for:	
Donor Imposed Restrictions	3,642
Unrestricted	 1,447,351
TOTAL NET POSITION	 5,824,477
TOTAL LIABILITIES AND NET POSITION	\$ 7,485,964

#### CHATFIELD SCHOOL STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2016

GOVERNMENTAL

			PROGRAM R	EVEN	UES	ACT (E	IVITIES NET EXPENSE) ZENUE AND
			HARGES		ERATING		IANGES IN
	E	EXPENSES	SERVICES		RANTS		Γ POSITION
FUNCTIONS/PROGRAMS							
GOVERNMENTAL ACTIVITIE	S						
Instruction & Instructional							
Support	\$	2,276,523	\$ _	\$	268,706	\$	(2,007,817)
Support Services		1,011,532	21,584		-		(989,948)
Community Services		214,510	149,810		2,500		(62,200)
Food Services		80,385	37,849		38,228		(4,308)
Interest on Debt		96,031	-		-		(96,031)
Depreciation (Unallocated)		239,769	-		-		(239,769)
TOTAL GOVERNMENTAL ACTIVITIES	\$	3,918,750	\$ 209,243	\$	309,434		(3,400,073)
GENERAL REVENUES							
State of Michigan Aid - Unrestric	ted						3,518,309
Investment Revenue							214
Miscellaneous							305
TOTAL GENERAL REVENUES							3,518,828
CHANGE IN NET POSITION							118,755
NET POSITION:							
BEGINNING OF YEAR							5,705,722
DESIMINO OF TEAM							3,703,722
END OF YEAR						\$	5,824,477

## CHATFIELD SCHOOL COMBINED BALANCE SHEET – GOVERNMENTAL FUNDS JUNE 30, 2016

		GOVER	NMEN	TAL FUND	ТҮРЕ	S		
		MAJOR			I	N-MAJOR FUND	G	TOTAL GOVERN-
	(	GENERAL		APITAL OJECTS		FOOD ERVICE		MENTAL FUNDS
ASSETS  Cash and Cash Equivalents  Due From Governmental Units	\$	941,826 727,735	\$	105	\$	- 3,439	\$	941,931 731,174
TOTAL ASSETS	\$	1,669,561	\$	105	\$	3,439	\$	1,673,105
LIABILITIES, FUND BALANCES AND LIABILITIES	OTHE	ER CREDITS						
Accounts Payable	\$	222,112	\$		\$		\$	222,112
TOTAL LIABILITIES		222,112		_				222,112
FUND BALANCES AND OTHER CR Restricted for:	EDIT	S						
Donor Imposed Restrictions		3,642		-		-		3,642
Capital Projects Committed for:		-		105		-		105
Long Term Capital Investment Assigned for:		809,462		-		-		809,462
Subsequent Year Expenditures		300,000		-		-		300,000
Unassigned		334,345				3,439		337,784
TOTAL FUND BALANCES AND OTHER CREDITS		1,447,449		105		3,439		1,450,993
TOTAL LIABILITIES, FUND BALANCI	ES							
AND OTHER CREDITS	\$	1,669,561	\$	105	\$	3,439	\$	1,673,105
Reconciliation of the Balance Sheet of G	overn	mental Funds	s to the	Statement o	of Net 1	Position_		
TOTAL GOVERNMENTAL FUND BAI	LANC	ES					\$	1,450,993
Amounts reported for Governmental Actividifferent because:	vities i	in the Statemen	nt of Ne	t Position ar	e			
Capital assets used in Governmental Ac resources and are not reported in the fu Cost of Capital Assets Accumulated Depreciation		s are not financ	cial					8,242,697 (2,429,838)
Long-term liabilities are not due and pareported in the fund's Note Payable.	yable i	in the current p	period an	nd are not				(1,439,375)
NET POSITION OF GOVERNMENTAL	ACT	IVITIES					\$	5,824,477

# CHATFIELD SCHOOL COMBINED STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE – GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2016

#### GOVERNMENTAL FUND TYPES

	———GE	MAJOR ENERAL	CA	S PITAL DJECTS	<u>]</u>	N-MAJOR FUND FOOD ERVICE	GOV	TOTAL ERNMENTAL FUNDS
REVENUE								
Local Sources	\$	182,261	\$	-	\$	37,849	\$	220,110
State Sources		3,645,860		-		-		3,645,860
Federal Sources		133,307				38,228		171,535
TOTAL REVENUE		3,961,428		-		76,077		4,037,505
EXPENDITURES								
Instruction		2,276,523		-		-		2,276,523
Supporting Services		1,076,144		-		-		1,076,144
Community Services		214,510		-		-		214,510
Food Services		-		-		80,385		80,385
Capital Outlay		-		53,864		-		53,864
DEBT SERVICES								
Principal		98,895		_		_		98,895
Interest		96,031						96,031
TOTAL EXPENDITURES		3,762,103		53,864		80,385		3,896,352
EXCESS OF REVENUE OVER								
(UNDER) EXPENDITURES		199,325		(53,864)		(4,308)		141,153
OTHER FINANCING SOURCES (USE	S)							
Operating Transfers In		-		53,836		6,966		60,802
Operating Transfers Out		(60,802)						(60,802)
TOTAL OTHER FINANCING								
SOURCES (USES)		(60,802)		53,836		6,966		
NET CHANGE IN FUND BALANCE		138,523		(28)		2,658		141,153
FUND BALANCE – JULY 1, 2015		1,308,926		133		781		1,309,840
FUND BALANCE – JUNE 30, 2016	\$	1,447,449	\$	105	\$	3,439	\$	1,450,993

#### **CHATFIELD SCHOOL**

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2016

\$	141,153
<sup>7</sup> 69)	
76	(121,293)
	98,895
\$	118,755
	(69)

# CHATFIELD SCHOOL STATEMENT OF FIDUCIARY NET ASSETS AND LIABILITIES FIDUCIARY FUNDS JUNE 30, 2016

	TRUST AGENCY	
ASSETS Cash and Cash Equivalents	\$	49,770
LIABILITIES  Due to Student Groups	\$	49,770

#### NOTES TO THE FINANCIAL STATEMENTS

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Chatfield School conform to accounting principles generally accepted in the United States of America, as applicable to schools. The following is a summary of the significant accounting policies:

#### A. REPORTING ENTITY

The School is governed by a five-member Board of Education. The School is a public school academy as part of the Michigan Public School System under Public Act No. 362 of 1993. Saginaw Valley State University is the authorizing governing body for the School and has contracted with the School to charter the public school through June 2021. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational financial relationships that determine which of the governmental organizations are a part of the School's reporting entity, and which organizations are legally separate, component units of the School. Based on the application of the criteria, the School does not contain component units.

#### B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the School. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include; (1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given program; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments that are restricted to meeting the operational or capital requirements of a particular program. State foundation aid and other unrestricted items are not included among program revenues but are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the District-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting* as are the fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues soon as all eligibility requirements imposed by the provider have been met.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION (Continued)

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School considers revenues to be available if they are collected within 60 days of the end of the current fiscal period or within one year for reimbursement grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The School reports the following major governmental funds:

The *General Fund* is the School's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Capital Projects Fund* accounts for the financial resources used for the acquisition or construction of major capital facilities.

Additionally, the School reports the following fund types:

The *Food Service Fund* accounts for the financial resources that are restricted for the purpose of providing meals for the School.

The Trust and Agency Fund accounts for assets held for other groups and organizations and is custodial in nature.

The School first utilizes restricted resources to finance qualifying activities.

#### D. CASH, CASH EQUIVALENTS, AND INVESTMENTS

Cash equivalents are short-term investments that are readily convertible to cash or have a maturity date of 90 days or less from the date of purchase.

#### E. CAPITAL ASSETS

Capital assets include land, building and improvements, and furniture and equipment. Assets are capitalized if the initial cost exceeds \$5,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Repairs and maintenance that do not add to the value or extend the lives of the asset are not capitalized. Construction work in process is not depreciated until placed in service. Depreciation is not computed on land. Depreciation is computed using the straight-line method and the estimated useful lives are as follows:

Building and Improvements 25 - 50 years Furniture and Equipment 5 - 20 years

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### F. FUND EQUITY

Fund balances for each of the School's governmental funds are displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

- Non-spendable fund balance amounts that cannot be spent because they are either not in a spendable form (such as inventories and prepaid amounts) or are legally or contractually required to be maintained intact.
- Restricted fund balance amounts that can be spent only for specific purposes because of constraints imposed by external providers (such as grantors, and higher levels of government), or imposed by constitutional provisions or enabling legislation. The School's Capital Projects Fund is considered restricted.
- Committed fund balance amounts that can be spent only for specific purposes determined by a formal action or resolution of the School's highest level of decision-making authority, the Board of Education.
- Assigned fund balance amounts the School intends to use for specific purposes that do not meet the criteria to be classified as restricted or committed. The intent is expressed by the Board of Education.
- Unassigned fund balance amounts that are available for any purpose; these amounts can be reported only in the School's General Fund.

The School would typically use restricted fund balance first, followed by committed resources, and then assigned resources as appropriate opportunities arise, but reserve the right to selectively spend unassigned resources first to defer the use of these classified funds.

<u>Net Position</u> represents the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources. Net investment in capital assets consists of cost of capital assets, net of accumulated depreciation, reduced by any outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. This net investment in capital assets amount also is adjusted by any bond issuance deferral amounts. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the School or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

The School applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

#### G. REVENUE

<u>State Foundation Revenue</u> – The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation is funded from state and local sources. Revenues from State sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the districts. For the year ended June 30, 2016 the foundation allowance was based on the pupil membership counts taken in February and September of 2015.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### G. REVENUE (continued)

The State revenue is recognized during the foundation period and is funded through payments from October 2015 to August 2016. Thus, the unpaid portion at June 30 is reported as accounts receivable.

<u>State Categorical Revenue</u> – The School also receives revenue from the State to administer certain categorical education programs. State rules require that revenue earmarked for these programs be expended for its specific purpose. Categorical funds received, which are not expended by the close of the fiscal year, are recorded as deferred revenue.

<u>Federal Revenue</u> – Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

#### H. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The School has no items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The School has no items that qualify for reporting in this category.

#### I. USE OF ESTIMATES

The process of preparing basic financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

- J. COMPARATIVE DATA/RECLASSIFICATIONS Comparative data is not included in the School's financial statements.
- K. SUBSEQUENT EVENTS The School has evaluated subsequent events through October 18, 2016, the date the financial statements were available to be issued.

#### NOTE 2 – BUDGETS

The official budgets were formally adopted by the School Board, prior to the expenditure of funds for the General Fund, using the modified accrual basis of accounting consistent with generally accepted accounting principles. The budgets were adopted at the functional level and control was exercised at that level. Expenditures in excess of the amounts budgeted at the level of the adopted budget are a violation of the Budgeting Act. Unexpended appropriations lapse at year-end and encumbrances are not included as expenditures. The budget was properly amended by the School Board throughout the year, as needed.

#### NOTE 2 – BUDGETS (Continued)

The budget statement (Budgetary Comparison Schedule) is presented on the same basis of accounting used in preparing the adopted budget. The budget information is a summary of the actual budget adopted.

#### NOTE 3 – DEPOSITS AND INVESTMENTS

A reconciliation of cash and investments as shown on the Statement of Net Position and Statement of Fiduciary Assets and Liabilities follows:

Statement of Net Position		
Government-wide Financial Statement Captions:		
Cash and Cash Equivalents	\$	941,931
Statement of Fiduciary Assets and Liabilities		
Cash and Cash Equivalents		49,770
TOTAL	\$	991,701
Notes to Financial Statements		
Notes to Financial Statements Deposits	\$	991,581
·	\$	991,581 120
Deposits	\$ - \$	*

The School is authorized by Michigan Public Act 132 of 1986 to invest surplus monies in U.S. bonds and notes, certain commercial paper, U.S. government repurchase agreements, bankers' acceptances and mutual funds and investment pools that are composed of authorized investment vehicles. To the extent that cash from various funds has been pooled in an investment-related investment, income is allocated to each fund based on relative participation in the pool. At year end, the School had no investments.

<u>Interest Rate Risk</u> – In accordance with its investment policy, the School will minimize the interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the School's cash requirements.

<u>Credit Risk</u> – State law limits investments in commercial paper and corporate bonds to the top two ratings issued by nationally recognized statistical rating organizations.

<u>Concentration of Credit Risk</u> – The School will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the School's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

<u>Custodial Credit Risk - Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the School's deposits may not be returned. As of year-end \$190,383 of the School's bank balance of \$1,016,403 was exposed to custodial credit risk because it was uninsured and uncollateralized.

<u>Custodial Credit Risk– Investments</u> – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the School will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

#### NOTE 3 – DEPOSITS AND INVESTMENTS (Continued)

#### Custodial Credit Risk– Investments (continued)

The School will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities allowed by law; and prequalifying the financial institutions, broker/dealers, intermediaries and advisors with which the School will do business.

Foreign Currency Risk – The School is not authorized to invest in investments which have this type of risk.

#### NOTE 4 – CAPITAL ASSETS

Capital assets activity of the School's Governmental Activities was as follows:

	Ju	Balance ine 30, 2015	1	Additions	Deletions or Adjustments		Ju	Balance ine 30, 2016
CAPITAL ASSETS								
Land	\$	50,000	\$	-	\$	-	\$	50,000
<b>Building &amp; Improvements</b>		7,294,297		65,998		-		7,360,295
Furniture & Equipment		834,410		52,477		(54,485)		832,402
		_		<u> </u>		_		_
		8,178,707		118,475		(54,485)		8,242,697
Accumulated Depreciation								
Building & Improvements		(1,724,005)		(160,762)				(1,884,767)
Furniture & Equipment		(520,548)		(79,008)		54,485		(545,071)
		(2,244,553)		(239,770)		54,485		(2,429,838)
NET CAPITAL ASSETS	\$	5,934,154	\$	(121,295)	\$	-	\$	5,812,859

Depreciation expense was not charged to activities as the School considers its assets to impact multiple activities and allocation is not practical.

#### NOTE 5 – RISK MANAGEMENT

The School has exposure to risks of loss due to torts, errors and omissions, and property loss. The School manages these risks by purchasing commercial insurance through the Employers Mutual Company.

#### NOTE 6 – EXPENDITURES AND APPROPRIATIONS

No funds incurred expenditures in excess of appropriations (at budgetary levels).

#### NOTE 7 – LEASED EMPLOYEES

Chatfield School has an agreement with Chatfield Management Corporation to lease substantially all workers. Chatfield Management Corporation will be responsible for all wages, payroll taxes, and employee benefits, including health insurance and 401(k) contributions. The leased employees are not covered by the Michigan Public School Employees' Retirement Systems. This agreement is effective to June 30, 2019. The school paid \$2,931,099 to Chatfield Management Corporation for the leased employees, and ended the year with \$188,924 due to Chatfield Management Corporation.

#### NOTE 8 – COST SHARING AGREEMENT

Lapeer County Intermediate School District will act as a service bureau for the constituent districts for maintenance and support of their financial software.

#### NOTE 9 – OVERSIGHT FEES

The School pays an administrative oversight fee of 3% of its state school aid discretionary and Proposal A obligation payments to the Saginaw Valley State University Board of Trustees, as set forth by contract, to reimburse the University Board for the cost of execution of its oversight responsibilities. These oversight responsibilities include the monitoring of the School's compliance with the terms and conditions of the contract, and the review of its audited financial statements and periodic reports. During the year ended June 30, 2016, the School incurred expense of approximately \$106,000 for oversight fees.

#### NOTE 10 - RESTRICTED FUND BALANCE

In 2009, the Johnson Foundation donated \$4,000 for the restoration of an electric vehicle that was donated to the School. The remaining balance on the donation at June 30, 2016 is \$2,798.

In 2011, the School received a private donation to be used for the enriching of the band program and classroom activities. The remaining balance of the restricted donation at June 30, 2016 is \$669.

In 2012, the Lapeer Optimist Club donated \$3,700 to be used to build a sugar shack. The remaining balance of the restricted donation at June 30, 2016 is \$175.

#### NOTE 11 – LONG-TERM DEBT

The School obtained a loan for the construction of the middle school addition. The loan is a general obligation of the School. The loan is a bank note with an original balance of \$2,155,000 with monthly installments of \$16,244, including interest at 6.22% through October 2026. The outstanding balance at June 30, 2016 was \$1,439,375. Annual debt service requirements to maturity are as follows:

YEAR ENDING JUNE 30	PR	INCIPAL	INT	EREST	 TOTAL
2017	\$	107,163	\$	87,762	\$ 194,925
2018		115,345		79,580	194,925
2019		122,727		72,198	194,925
2020		130,582		64,343	194,925
2021		138,940		55,985	194,925
2022 - 2026		824,618		134,088	 958,706
TOTAL	\$	1,439,375	\$	493,956	\$ 1,933,331

#### NOTE 12 – INTERFUND TRANSACTIONS

#### **Operating Transfers**

Operating transfers constitute the transfer of resources from the fund that received the resources to the fund that utilized them. The transfer from the general fund to the capital projects fund was to purchase instructional technology equipment, playground equipment, and locker rooms. The interfund transfers are as follows:

	Operating		Operating
<u>Fund</u>	Transfers In	<u>Fund</u>	Transfers Out
Capital Projects Fund	\$ 53,836	General Fund	\$ 53,836
Food Service Fund	6,966	General Fund	6,966
Total	\$ 60,802	Total	\$ 60,802

#### Interfund Receivables/Payables

There were no interfund receivables or payables.

#### REQUIRED SUPPLEMENTAL INFORMATION

## CHATFIELD SCHOOL BUDGETARY COMPARISON SCHEDULE – GENERAL FUND YEAR ENDED JUNE 30, 2016

	BUDGETED	O AMOUNTS		VARIANCE FROM FINAL
	ORIGINAL	FINAL	ACTUAL	BUDGET
REVENUE				
Local Sources	\$ 150,000	\$ 153,000	\$ 182,261	\$ 29,261
State Sources	3,539,225	3,629,613	3,645,860	16,247
Federal Sources	113,470	137,507	133,307	(4,200)
TOTAL REVENUE AND				
OTHER SOURCES	3,802,695	3,920,120	3,961,428	41,308
EXPENDITURES				
Instruction	2,287,724	2,485,682	2,276,523	209,159
Supporting Services	1,118,685	1,154,198	1,076,144	78,054
Community Services	222,702	222,702	214,510	8,192
DEBT SERVICE				
Principal	99,000	99,000	98,895	105
Interest	96,000	96,000	96,031	(31)
TOTAL EXPENDITURES	3,824,111	4,057,582	3,762,103	295,479
EXCESS OF REVENUE				
OVER (UNDER) EXPENDITURES	(21,416)	(137,462)	199,325	336,787
OTHER FINANCING (USES)				
Operating Transfers	(60,000)	(62,000)	(60,802)	1,198
NET CHANGE IN FUND BALANCE	\$ (81,416)	\$ (199,462)	\$ 138,523	\$ 337,985
FUND BALANCE – JULY 1, 2015			1,308,926	
FUND BALANCE – JUNE 30, 2016			\$ 1,447,449	

#### OTHER SUPPLEMENTAL INFORMATION

## CHATFIELD SCHOOL GENERAL FUND SCHEDULE OF REVENUE – BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2016

	BUD	JNTS				RIANCE M FINAL		
	ORIGINAL		FINAL		ACTUAL		BUDGET	
LOCAL SOURCES								
Interest from Investments	\$	200	\$	1,200	\$	214	\$	(986)
Donations		425		2,425		250		(2,175)
Custody & Care of Children	113	,865		113,865		149,090		35,225
Earth Education	25	5,000		25,000		21,584		(3,416)
Other Local Sources	10	0,510		10,510		11,123		613
TOTAL LOCAL SOURCES	150	,000		153,000		182,261		29,261
STATE SOURCES	3,539	,225	3,	629,613	3,0	645,860		16,247
FEDERAL SOURCES	113	,470		137,507		133,307		(4,200)
TOTAL REVENUE	\$ 3,802	2,695	\$ 3,	920,120	\$ 3,9	961,428	\$	41,308

## CHATFIELD SCHOOL GENERAL FUND SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2016

	BUDGETEI	O AMOUNTS		VARIANCE FROM FINAL	
	ORIGINAL	FINAL	ACTUAL	BUDGET	
INSTRUCTION					
BASIC PROGRAMS					
Elementary					
Purchased Services	\$ 1,846,541	\$ 2,015,441	\$ 1,844,648	\$ 170,793	
Supplies & Materials	150,280	150,280	145,894	4,386	
Capital Outlay	41,890	41,890	41,884	6	
Other Expenses	16,031	16,031	12,999	3,032	
Total Elementary	2,054,742	2,223,642	2,045,425	178,217	
TOTAL BASIC PROGRAMS	2,054,742	2,223,642	2,045,425	178,217	
ADDED NEEDS					
Special Education					
Purchased Services	101,563	116,092	100,734	15,358	
Supplies & Materials	920	920	906	14	
Total Special Education	102,483	117,012	101,640	15,372	
At Risk					
Purchased Services	130,499	145,028	129,458	15,570	
Total At Risk	130,499	145,028	129,458	15,570	
TOTAL ADDED NEEDS	232,982	262,040	231,098	30,942	
TOTAL INSTRUCTION	2,287,724	2,485,682	2,276,523	209,159	
SUPPORT SERVICES PUPIL					
Purchased Services	87,025	92,025	86,001	6,024	
TOTAL PUPIL	87,025	92,025	86,001	6,024	
INSTRUCTIONAL					
Purchased Services	75,586	74,686	69,515	5,171	
Supplies & Materials	2,350	2,350	1,655	695	
TOTAL INSTRUCTIONAL	77,936	77,036	71,170	5,866	

## CHATFIELD SCHOOL GENERAL FUND SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2016

	BUDGETED	O AMOUNTS		VARIANCE FROM FINAL
	ORIGINAL	FINAL	ACTUAL	BUDGET
SUPPORT SERVICES (Continued)				
BOARD OF EDUCATION				
Purchased Services	\$ 19,270	\$ 19,270	\$ 19,208	\$ 62
Other Expenses	105,834	105,834	105,557	277
TOTAL BOARD OF EDUCATION	125,104	125,104	124,765	339
EXECUTIVE ADMINISTRATION				
Purchased Services	73,150	73,150	72,550	600
TOTAL EXECUTIVE				
ADMINISTRATION	73,150	73,150	72,550	600
SCHOOL ADMINISTRATION				
Purchased Services	176,925	176,925	176,307	618
Supplies & Materials	50,033	50,033	49,176	857
Capital Outlay	-	-	-	-
Other Expenses	41,850	48,850	13,171	35,679
TOTAL SCHOOL				
ADMINISTRATION	268,808	275,808	238,654	37,154
FISCAL SERVICES				
Purchased Services	72,200	72,200	72,045	155
Supplies & Materials	110	110	109	1
TOTAL FISCAL SERVICES	72,310	72,310	72,154	156
OPERATION & MAINTENANCE				
Purchased Services	258,525	276,525	259,806	16,719
Supplies & Materials	61,390	61,390	57,508	3,882
Capital Outlay	500	500	410	90
TOTAL OPERATION &				
MAINTENANCE	320,415	338,415	317,724	20,691
TECHNOLOGY SUPPORT SERVICES	S			
Purchased Services	93,937	100,350	93,126	7,224
TOTAL TECHNOLOGY				<del></del>
SUPPORT SERVICES	93,937	100,350	93,126	7,224
TOTAL SUPPORT SERVICES	1,118,685	1,154,198	1,076,144	78,054

## CHATFIELD SCHOOL GENERAL FUND SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2016

	Ві	JDGETEI	) AMC	OUNTS	ACTUAL			VARIANCE FROM FINAL	
	ORI	GINAL		FINAL			BUDGET		
COMMUNITY SERVICES								_	
COMMUNITY RECREATION									
Purchased Services	\$	4,200	\$	4,200	\$	3,908	\$	292	
TOTAL COMMUNITY									
RECREATION		4,200		4,200		3,908		292	
CHILD CARE									
Purchased Services		152,255		152,255		150,062		2,193	
Supplies & Materials		8,209		8,209		7,107		1,102	
Other Expenses		850		850		813		37	
TOTAL CHILD CARE		161,314		161,314		157,982		3,332	
WILLOWS									
Purchased Services		51,036		51,036		48,518		2,518	
Supplies & Materials		6,152		6,152		4,102		2,050	
TOTAL WILLOWS		57,188		57,188		52,620		4,568	
TOTAL COMMUNITY SERVICES		222,702		222,702		214,510		8,192	
DEBT SERVICE									
Principal		99,000		99,000		98,895		105	
Interest		96,000		96,000		96,031		(31)	
TOTAL DEBT SERVICE		195,000		195,000		194,926		74	
TOTAL EXPENDITURES	3,	824,111		4,057,582		3,762,103		295,479	
OTHER FINANCING USES									
Transfer to Capital Projects		60,000		54,000		53,836		164	
Transfer to Food Service		-		8,000		6,966		1,034	
TOTAL OTHER FINANCING USES		60,000		62,000		60,802		1,198	
TOTAL EXPENDITURES AND									
OTHER USES	\$ 3,	884,111	\$	4,119,582	\$	3,822,905	\$	296,677	

# CHATFIELD SCHOOL TRUST AND AGENCY FUND STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES YEAR ENDED JUNE 30, 2016

		LANCE E 30, 2015	AD	DITIONS	DEI	DUCTIONS	BALANCE JUNE 30, 2016	
<u>ASSETS</u>								
CASH	\$	63,507	\$	145,366	\$	159,103	\$	49,770
<u>LIABILITIES</u>								
DUE TO STUDENT/	\$	62 507	\$	145 266	¢	150 102	¢	40.770
OTHER GROUPS	•	63,507	Ф	145,366	\$	159,103	\$	49,770

#### **Rochester**

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Lapeer

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Education Chatfield School Lapeer, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Chatfield School, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise Chatfield School's basic financial statements and have issued our report thereon dated October 18, 2016.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Chatfield School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Chatfield School's internal control. Accordingly, we do not express an opinion on the effectiveness of Chatfield School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify the following deficiency in internal control that we consider to be significant deficiency.

#### <u>Lack of adequate controls to produce full-disclosure GAAP financial statements. (Repeat Comment)</u>

*Criteria:* All school districts are required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). This is the responsibility of Chatfield School's management. The preparation of financial statements in accordance with GAAP requires internal controls over both, (1) recording, processing, and summarizing accounting data, and (2) reporting government-wide and fund financial statements, including the related footnotes.

Chatfield School Page Two

Condition: Chatfield School, as is common with smaller and medium-sized entities, has historically relied on its independent external auditors to assist in the preparation of the government-wide financial statements and footnotes as part of its external financial reporting process. Accordingly, Chatfield School's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its external auditors, who cannot by definition be considered part of the government's internal controls.

Cause: This condition was caused by management's decision that it is more cost effective to outsource the preparation of its annual financial statements to the auditors than to incur the time and expense of obtaining the necessary training and expertise required for the School to perform this task internally.

Effect: The result of this condition is that Chatfield School lacks internal controls over the preparation of financial statements in accordance with GAAP, and instead relies, in part, on its external auditors for assistance with this task.

View of Responsible Officials: The School has evaluated the benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the School to outsource this task to its external auditors, and to carefully review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Chatfield School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Chatfield School's Response to Findings

Chatfield School's response to findings identified in our audit is described previously. Chatfield School's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Matlina, Kent & Llibbas, PC.
Certified Public Accountants

Lapeer, MI

October 18, 2016